

November 11, 2025

Consolidated Financial Results for the Fiscal Year Ended September 30, 2025 (Under Japanese GAAP)

Company name: KATO SANGYO CO., LTD.
 Listing: Tokyo Stock Exchange
 Securities code: 9869
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 Scheduled date of annual general meeting of shareholders: December 19, 2025
 Scheduled date to commence dividend payments: December 22, 2025
 Scheduled date to file annual securities report: December 22, 2025
 Preparation of supplementary material on financial results: Yes
 Holding of financial results briefing: Yes (for institutional investors and analysts)

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the fiscal year ended September 30, 2025 (from October 1, 2024 to September 30, 2025)

(1) Consolidated operating results

(Percentages indicate year-on-year changes.)

	Operating revenues		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
September 30, 2025	1,214,265	3.8	18,180	7.9	20,100	7.5	13,228	(8.5)
September 30, 2024	1,169,834	6.4	16,856	0.7	18,697	1.1	14,459	20.5

Note: Comprehensive income For the fiscal year ended September 30, 2025: ¥20,496 million [3.1%]
 For the fiscal year ended September 30, 2024: ¥19,878 million [5.9%]

	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Operating profit to operating revenues ratio
Fiscal year ended	Yen	Yen	%	%	%
September 30, 2025	425.71	-	8.1	4.4	1.5
September 30, 2024	453.05	-	9.5	4.1	1.4

Reference: Share of profit (loss) of entities accounted for using equity method
 For the fiscal year ended September 30, 2025: ¥45 million
 For the fiscal year ended September 30, 2024: ¥80 million

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
September 30, 2025	466,325	177,013	36.2	5,487.49
September 30, 2024	454,688	162,893	34.3	4,999.22

Reference: Equity
 As of September 30, 2025: ¥169,019 million
 As of September 30, 2024: ¥155,751 million

Note: The "Accounting Standards for Corporate Tax, Inhabitant Tax, and Business Tax" (Accounting Standards for Enterprises No. 27 as of October 28, 2022) have been applied since the beginning of the current fiscal year, and the figures for the fiscal year ending September 30, 2024 are the figures after retroactive application.

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
September 30, 2025	4,068	(14,876)	(8,406)	70,934
September 30, 2024	25,868	(3,692)	(15,654)	90,268

2. Cash dividends

	Annual dividends per share					Total cash dividends (Total)	Payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended September 30, 2024	-	55.00	-	65.00	120.00	3,738	25.9	2.4
Fiscal year ended September 30, 2025	-	70.00	-	70.00	140.00	4,337	32.8	2.7
Fiscal year ending September 30, 2026 (Forecast)		80.00		80.00	160.00		34.5	

Breakdown of year-end dividends for the fiscal year ending September 30, 2024: Ordinary dividend of 62.00 yen, special dividend of 3.00 yen

3. Forecast of consolidated financial results for the fiscal year ending September 30, 2026 (from October 1, 2025 to September 30, 2026)

(Percentages indicate year-on-year changes.)

	Operating revenues		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending March 31, 2026	628,300	2.9	9,500	(6.4)	10,400	(5.8)	7,000	(3.5)	227.27
Fiscal year ending September 30, 2026	1,252,000	3.1	17,500	(3.7)	19,500	(3.0)	14,300	8.1	464.27

*** Notes**

- (1) Significant changes in the scope of consolidation during the period: None
- (2) Changes in accounting policies, changes in accounting estimates, and restatement
 - (i) Changes in accounting policies due to revisions to accounting standards and other regulations: Yes
 - (ii) Changes in accounting policies due to other reasons: None
 - (iii) Changes in accounting estimates: None
 - (iv) Restatement: None

Note: For details, see "3. Please refer to Consolidated Financial Statements and Major Notes (5) Notes on Consolidated Financial Statements (Notes on Changes in Accounting Policy).

(3) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of September 30, 2025	35,000,000 shares
As of September 30, 2024	35,000,000 shares

(ii) Number of treasury shares at the end of the period

As of September 30, 2025	4,199,086 shares
As of September 30, 2024	3,844,866 shares

(iii) Average number of shares outstanding during the period

Fiscal year ended September 30, 2025	31,074,017 shares
Fiscal year ended September 30, 2024	31,915,152 shares

[Reference] Overview of non-consolidated financial results

1. Non-consolidated financial results for the fiscal year ended September 30, 2025 (from October 1, 2024 to September 30, 2025)

(1) Non-consolidated operating results

(Percentages indicate year-on-year changes.)

	Operating revenues		Operating profit		Ordinary profit		Profit	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
September 30, 2025	733,436	3.3	14,266	6.2	16,315	5.9	12,050	(7.3)
September 30, 2024	709,949	5.2	13,433	3.0	15,412	4.9	12,993	24.1

	Basic earnings per share	Diluted earnings per share
Fiscal year ended	Yen	Yen
September 30, 2025	387.80	-
September 30, 2024	407.11	-

(2) Non-consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
September 30, 2025	377,031	151,069	40.1	4,904.70
September 30, 2024	365,444	140,077	38.3	4,496.11

Reference: Equity

As of September 30, 2025: ¥151,069 million

As of September 30, 2024: ¥140,077 million

2. Non-consolidated earnings forecast for the fiscal year ending September 30, 2026 (October 1, 2025 ~ September 30, 2026)

(Percentages indicate year-on-year changes.)

	Operating revenues		Ordinary profit		Profit		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending March 31, 2026	380,900	4.3	8,200	(9.7)	6,360	(7.0)	206.49
Fiscal year ending September 30, 2026	760,000	3.6	15,300	(6.2)	12,650	5.0	410.70

* Financial results reports are exempt from audit conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters

(Cautions on forward-looking statements, etc.)

The forward-looking statements, including forecasts of financial results, contained in these materials are based on information currently available to the Company and on certain assumptions deemed to be reasonable. However, the Company makes no guarantee that these forecasts will be achieved. Actual financial results, etc. may differ substantially due to various factors. Please refer to "(4) Future outlook" of "1. Overview of Operating Results and Others" on page 3 of the attached materials for the conditions that form the assumptions for the forecasts of financial results and cautions concerning the use thereof.

(Method of accessing supplementary material on financial results)

Supplementary explanatory materials for financial results will be posted on the Company's website.

1. Overview of operating results and others

(1) Overview of operating results for the fiscal year under review

During the fiscal year ended September 30, 2025, the Japanese economy saw gradual recovery in business sentiment amid a better employment and income environment. However, the outlook remains uncertain especially due to factors such as the impact of the U.S. government's tariff policies on the global economy and the direction of government economic measures, among others. Moreover, the market environment has been subject to mounting uncertainty, which in part encompasses the economic and corporate management outlook in Japan and abroad, as well as foreign exchange and interest rate volatility.

In the food distribution industry, consumer diets and purchasing behaviors are diversifying, while competition across different retail sectors and business formats is intensifying. Furthermore, hikes in merchandise prices are likely to continue going forward due to rising personnel and logistics expenses, in addition to persistently high procurement prices, including raw material costs, and energy prices. Moreover, with respect to the consumer income environment, although there is a trend of wage increases, rising prices have led to a decrease in real wages. As a result, the continued increase in prices of goods and services is driving a stronger focus on savings, causing consumer sentiment to cool. When it comes to daily living expenses in particular, selective spending behavior is becoming more entrenched. This is happening amid a scenario where consumers are becoming increasingly conscious of the need for safeguarding living standards on the one hand, while consumption patterns are becoming increasingly polarized into a split between a focus on value and a focus on savings.

In response, the Group has been advancing sales and operational activities that elevate added value in pursuit of its mission of "realize 'People's Happiness' by offering a 'Rich Dietary Life'." This has involved taking on activities for creating customer value and improving logistics operations, while also taking steps to improve operational manuals and workflows using digital technologies, as well as enhancing data literacy.

The Overseas Business has been positioned to serve as one component of the Group's growth strategy going forward. As such, we have been striving to expand our food wholesale operations within Malaysia, Vietnam, Singapore, and China, while also proceeding with efforts to strengthen our food distribution operations across Asia, including Japan, and shifting our focus to profitability.

As a result of the above, operating revenue in the fiscal year ended September 30, 2025 increased by 3.8% over that of the previous fiscal year to ¥1,214,265 million due to greater transaction volume primarily with existing customers. Meanwhile, operating profit came to ¥18,180 million (up 7.9% year on year) and ordinary profit came to ¥20,100 million (up 7.5% year on year). However, profit attributable to owners of parent decreased by 8.5% to ¥13,228 million, partly as a result of the Company having recorded a gain on sale of investment securities associated with the sale of cross-shareholdings in the previous fiscal year.

Operating results by segment are as follows.

Quantitative results for each segment are presented to include inter-segment transactions.

<Processed Foods Business>

In the Processed Foods Business, a mainstay business of the Group, ongoing hikes in merchandise prices are likely going forward due to rising personnel and logistics expenses. When it comes to daily living expenses of consumers, moreover, the outlook for the business environment remains unclear with selective spending behavior becoming more entrenched amid a scenario where consumers are becoming increasingly conscious of the need for safeguarding living standards on the one hand, while consumption patterns are becoming increasingly polarized into a split between a focus on value and a focus on savings.

In response, we have been further promoting solutions-based sales and prompting evolution of our roles and functions as a wholesaler in seeking to provide value that does not rely solely on price. In so doing, we have been strengthening engagement with our suppliers and reinforcing relationships with customers, encompassing use of digital technologies. We have also been improving operational productivity while striving to develop and enhance development of our human resources.

As a result of the above, operating revenue came to ¥741,712 million (up 3.4% year on year) due to greater transaction volume with existing customers centered on supermarkets and drug stores. Meanwhile, operating profit came to ¥14,353 million (up 10.2% year on year) due to factors such as revenue improvement from product price revisions and rigorous profitability management.

<Frozen and Chilled Business>

In the Frozen and Chilled Business, whereas rising merchandise prices are providing some lift to earnings, a severe business environment persists. This is due to factors that include an intensifying focus on savings among consumers caused by sustained high prices, as well as ongoing increases in personnel expenses and various costs.

In response, we have been actively proposing functional solutions leveraging our role as a wholesaler to address customer needs, while also working to curb costs by streamlining operations, encompassing use of digital technologies.

As a result of the above, operating revenue came to ¥117,895 million (up 3.1% year on year), and operating profit came to ¥1,325 million (up 3.3% year on year).

<Alcoholic Beverages Business>

In the Alcoholic Beverages Business, consumption volume remains on a downward trajectory due to factors that include a declining population of alcohol consumers and younger generations moving away from alcohol. Furthermore, merchandise price hikes continue due to rising personnel expenses attributable to wage increases and higher logistics and material costs, with price increases imposed on beer-category products in April 2025, and on sake-category in October 2025. Going forward, if merchandise prices continue to rise, the prospect suggests a likelihood of diminishing purchase intent among consumers. Additionally, significant changes have emerged in terms of where consumers make purchases given a growing prominence of drugstores and other different business types as the trend of increasingly polarized consumption patterns becomes more pronounced. As such, this business segment faced a severe business environment given the potential for further intensifying competition between companies stemming from future consumer purchasing trends.

In response, we have been redoubling efforts to serve our major customers, enhancing our in-house sales capabilities, and reinforcing our sales based on solutions aligned with customer demands. We have also been working to achieve low-cost operations by stringently managing profits, streamlining operations and improving productivity.

As a result of the above, operating revenue came to ¥254,698 million (up 3.9% year on year) due to greater volume of transactions with existing customers. However, operating profit came to ¥1,631 million (down 17.4% year on year) mainly due to higher transportation expenses and various other costs, and an increase in system-related expenses associated with overhaul of core systems.

<Overseas Business>

In the Overseas Business, we have been striving to expand our food wholesale operations within Malaysia, Vietnam, Singapore, and China, and with the aim of further strengthening the management foundation of our existing wholesale operations overseas, we are instilling the sales capabilities we have developed in Japan and firmly establishing management controls in these operations. We have also been shifting our focus to profitability while enhancing promotions in each country, acquiring new brand distributorships, and creating synergies among local companies.

As a result of the above, operating revenue came to ¥95,746 million (up 7.2% year on year) due to the impact of foreign exchange volatility, in addition to consolidation of Teo Soon Seng Pte. Ltd., upon acquisition of its shares in October 2023. Operating profit came to ¥196 million (operating loss of ¥203 million in the previous fiscal year) despite having incurred expenses such as amortization of goodwill, in addition to changes in the earnings structure due to new brand distributorships.

<Other>

The Other segment consists primarily of logistics-related operations. Operating revenue came to ¥12,553 million (up 5.3% year on year) due to factors such as higher volume, but operating profit came to ¥511 million (down 0.7% year on year) due to an increase in sundry expenses and other such costs.

(2) Overview of financial position for the fiscal year under review

Total current assets were ¥297,841 million, a decrease of ¥7,690 million from the previous fiscal year.

This was primarily due to a decrease in cash and deposits, against an increase in accounts receivable-trade and inventories. (Please refer to the Consolidated Statement of Cash Flows for details regarding cash and deposits.)

Total non-current assets were ¥168,484 million, an increase of ¥19,327 million from the previous fiscal year. This was primarily due to purchase of property, plant and equipment and an increase in market value of investment securities.

Consequently, total assets amounted to ¥466,325 million, an increase of ¥11,637 million from the previous fiscal year.

Total current liabilities were ¥261,133 million, a decrease of ¥4,793 million from the previous fiscal year. This was primarily due to decreases in trade payables and income taxes payable.

Total non-current liabilities were ¥28,179 million, an increase of ¥2,310 million from the previous fiscal year. This was primarily due to an increase in deferred tax liabilities, resulting from factors such as the increase in market value of investment securities.

Consequently, total liabilities amounted to ¥289,312 million, a decrease of ¥2,483 million from the previous fiscal year.

Net assets were ¥177,013 million, an increase of ¥14,120 million from the previous fiscal year. This was due to the recording of ¥13,228 million in profit attributable to owners of parent and a ¥5,520 million increase in valuation difference on available-for-sale securities compared to the previous fiscal year.

Net assets per share amounted to ¥5,487.49.

(3) Overview of cash flows for the fiscal year under review

Cash and cash equivalents (hereinafter “cash”) at the end of the fiscal year under review were ¥70,934 million, a decrease of ¥19,334 million from the end of the previous fiscal year.

(Cash flows from operating activities)

Net cash provided by operating activities was ¥4,068 million. There was a decrease in cash provided of ¥21,799 million compared with the previous fiscal year. In the fiscal year under review, cash increased due to factors such as profit before income taxes of ¥20,669 million and depreciation of ¥5,775 million. However, cash decreased due to factors such as income taxes paid of ¥8,997 million, an increase in trade receivables of ¥8,447 million, and an increase in inventories of ¥3,200 million.

(Cash flows from investing activities)

Net cash used in investing activities was ¥14,876 million. There was an increase in cash used of ¥11,184 million compared with the previous fiscal year. The primary factor is that while cash increased due to factors such as sale of investment securities, cash decreased due to purchase of property, plant and equipment and purchase of intangible assets.

(Cash flows from financing activities)

Net cash used in financing activities was ¥8,406 million. There was a decrease in cash used of ¥7,247 million compared with the previous fiscal year. This was primarily due to purchase of treasury shares and dividends paid.

(4) Future outlook

In the food distribution industry, consumer diets and purchasing behaviors are diversifying, while competition across different retail sectors and business formats is intensifying. Furthermore, hikes in merchandise prices are likely to continue going forward due to rising personnel and logistics expenses, in addition to persistently high procurement prices, including raw material costs, and energy prices. Moreover, with respect to the consumer income environment, although there is a trend of wage increases, rising prices have led to a decrease in real wages. As a result, the continued increase in prices of goods and services is driving a stronger focus on savings, causing consumer sentiment to cool. When it comes to daily living expenses in particular, selective spending behavior is becoming more entrenched. This is happening amid a scenario where consumers are becoming increasingly conscious of the need for safeguarding living standards on the one hand, while consumption patterns are becoming increasingly polarized into a split between a focus on value and a focus on savings.

In response, the Group will strengthen its wholesale functions by leveraging the comprehensive strengths of its core sales and logistics operations working in partnership as a wholesaler. This will involve further enhancing its engagement with its customers encompassing use of digital technologies, and promoting creation of customer value. Moreover, with respect to our private brand products, we will expand sales and secure profits by enhancing brand value through initiatives that include merchandise development, sales promotion measures, and establishment of consumer touchpoints. Meanwhile, in regard to logistics expenses and other sundry expenses, we will review all operations to improve productivity by strengthening partnerships with logistics sector enterprises and promoting a shift to automation and digitalization, thereby curbing costs and streamlining management. In the Overseas Business, positioned to serve as one component of the Group’s growth strategy going forward, we will continue to further strengthen our food distribution operations across Asia, including Japan. This will particularly involve serving as one of the largest wholesale groups in Malaysia and as a leading wholesale group also in Vietnam and Singapore.

With respect to our results forecast for the fiscal year ending September 30, 2026, we forecast an increase in operating revenue to ¥1,252 billion (up 3.1% year on year). However, we also project decreases in profit due to factors such as increased depreciation and higher system-related expenses due to investment made in information systems and logistics centers. We accordingly forecast operating profit of ¥17.5 billion (down 3.7% year on year), ordinary profit of ¥19.5 billion (down 3.0% year on year), and profit attributable to owners of parent of ¥14.3 billion (up 8.1% year on year).

2. Basic policy regarding selection of accounting standards

The Group’s policy is to prepare consolidated financial statements in accordance with Japanese GAAP for the time being, taking into account comparability with industry peers in Japan. Regarding the application of IFRS, our policy is to respond appropriately taking domestic and international conditions into consideration.

Consolidated balance sheet

(Millions of yen)

	As of September 30, 2024	As of September 30, 2025
Assets		
Current assets		
Cash and deposits	90,836	71,258
Notes receivable - trade	1,512	1,260
Accounts receivable - trade	167,178	175,691
Investments in leases	728	736
Securities	500	1,000
Merchandise and finished goods	36,810	39,747
Work in process	0	14
Raw materials and supplies	507	533
Other	8,078	8,253
Allowance for doubtful accounts	(620)	(656)
Total current assets	305,532	297,841
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	19,900	18,758
Machinery, equipment and vehicles, net	4,319	3,743
Tools, furniture and fixtures, net	1,272	1,171
Land	26,681	35,332
Leased assets, net	1,143	1,303
Construction in progress	1,442	2,953
Other, net	734	676
Total property, plant and equipment	55,493	63,941
Intangible assets		
Goodwill	1,617	1,087
Customer-related intangible assets	74	-
Software	5,476	6,848
Telephone subscription right	46	46
Other	68	47
Total intangible assets	7,282	8,029
Investments and other assets		
Investment securities	58,082	66,804
Guarantee deposits	6,503	6,818
Investment property, net	2,962	3,300
Deferred tax assets	343	278
Retirement benefit asset	3,907	5,392
Investments in leases	9,475	8,739
Other	5,179	5,273
Allowance for doubtful accounts	(74)	(95)
Total investments and other assets	86,381	96,513
Total non-current assets	149,156	168,484
Total assets	454,688	466,325

	As of September 30, 2024	As of September 30, 2025
Liabilities		
Current liabilities		
Notes and accounts payable - trade	237,965	236,842
Short-term borrowings	4,903	4,520
Current portion of long-term borrowings	198	93
Lease liabilities	1,437	1,586
Accounts payable - other	11,658	11,469
Accrued expenses	382	371
Income taxes payable	5,231	2,503
Accrued consumption taxes	850	314
Provision for bonuses	1,527	1,632
Provision for bonuses for directors (and other officers)	74	85
Other	1,696	1,713
Total current liabilities	265,926	261,133
Non-current liabilities		
Long-term borrowings	273	211
Lease liabilities	7,812	6,996
Deferred tax liabilities	8,931	12,604
Provision for retirement benefits for directors (and other officers)	286	273
Retirement benefit liability	5,504	5,113
Asset retirement obligations	172	179
Other	2,888	2,801
Total non-current liabilities	25,868	28,179
Total liabilities	291,795	289,312
Net assets		
Shareholders' equity		
Share capital	5,934	5,934
Capital surplus	8,426	8,429
Retained earnings	127,354	136,376
Treasury shares	(12,954)	(14,944)
Total shareholders' equity	128,760	135,795
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	22,389	27,910
Deferred gains or losses on hedges	(0)	0
Foreign currency translation adjustment	3,831	3,396
Remeasurements of defined benefit plans	770	1,916
Total accumulated other comprehensive income	26,991	33,224
Non-controlling interests	7,141	7,993
Total net assets	162,893	177,013
Total liabilities and net assets	454,688	466,325

Consolidated statement of income

(Millions of yen)

	Fiscal year ended September 30, 2024	Fiscal year ended September 30, 2025
Operating revenue		
Net sales	1,135,778	1,178,768
Other operating revenue	34,055	35,496
Total operating revenue	1,169,834	1,214,265
Operating costs		
Cost of sales	1,057,326	1,096,043
Other costs	29,087	30,021
Total operating costs	1,086,413	1,126,064
Gross profit	78,452	82,725
Operating gross profit	83,420	88,201
Selling, general and administrative expenses		
Transportation costs	30,520	31,882
Provision of allowance for doubtful accounts	(14)	81
Bad debt expenses	20	3
Remuneration for directors (and other officers)	460	478
Employees' salaries and allowances	14,041	14,951
Provision for bonuses	1,479	1,567
Provision for bonuses for directors (and other officers)	92	104
Retirement benefit expenses	585	528
Provision for retirement benefits for directors (and other officers)	79	33
Welfare expenses	2,711	2,828
Depreciation	3,536	3,792
Rent expenses	3,237	3,283
Information system cost	3,980	4,604
Other	5,831	5,880
Total selling, general and administrative expenses	66,563	70,020
Operating profit	16,856	18,180
Non-operating income		
Interest income	246	300
Dividend income	978	929
Share of profit of entities accounted for using equity method	80	45
Rental income from real estate	684	746
Electricity sale income	121	124
Other	532	525
Total non-operating income	2,643	2,672
Non-operating expenses		
Interest expenses	305	274
Foreign exchange losses	13	19
Rental expenses on real estate	328	342
Provision of allowance for doubtful accounts	17	4
Electricity sale expenses	43	42
Other	95	68
Total non-operating expenses	803	752
Ordinary profit	18,697	20,100

	Fiscal year ended September 30, 2024	Fiscal year ended September 30, 2025
Extraordinary income		
Gain on sale of non-current assets	246	113
Gain on sale of investment securities	5,933	677
Subsidy income	16	66
Insurance claim income	-	11
Total extraordinary income	6,196	868
Extraordinary losses		
Loss on sale of non-current assets	4	5
Impairment losses	943	91
Loss on disaster	16	-
Loss on retirement of non-current assets	161	31
Loss on sale of investment securities	16	-
Loss on valuation of investment securities	333	-
Loss on valuation of investments in capital	-	42
Loss on cancellation of leases	0	0
Loss on abandonment of inventories	13	57
Loss on business restructuring	57	-
System failure response costs	-	71
Total extraordinary losses	1,547	300
Profit before income taxes	23,346	20,669
Income taxes - current	7,977	6,404
Income taxes - deferred	(123)	152
Total income taxes	7,854	6,557
Profit	15,492	14,112
Profit attributable to non-controlling interests	1,033	883
Profit attributable to owners of parent	14,459	13,228

Consolidated statement of comprehensive income

(Millions of yen)

	Fiscal year ended September 30, 2024	Fiscal year ended September 30, 2025
Profit	15,492	14,112
Other comprehensive income		
Valuation difference on available-for-sale securities	2,284	5,694
Deferred gains or losses on hedges	(1)	1
Foreign currency translation adjustment	1,502	(456)
Remeasurements of defined benefit plans, net of tax	617	1,145
Share of other comprehensive income of entities accounted for using equity method	(17)	(0)
Total other comprehensive income	4,385	6,384
Comprehensive income	19,878	20,496
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	18,761	19,461
Comprehensive income attributable to non-controlling interests	1,117	1,035

Consolidated statement of changes in equity

Fiscal year ended September 30, 2024

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	5,934	8,551	116,484	(3,859)	127,110
Changes during period					
Dividends of surplus			(3,394)		(3,394)
Profit attributable to owners of parent			14,459		14,459
Purchase of treasury shares				(9,104)	(9,104)
Disposal of treasury shares			(0)	9	8
Purchase of shares of consolidated subsidiaries		(125)			(125)
Change in scope of equity method			(194)		(194)
Net changes in items other than shareholders' equity					
Total changes during period	-	(125)	10,869	(9,094)	1,649
Balance at end of period	5,934	8,426	127,354	(12,954)	128,760

	Accumulated other comprehensive income					Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	20,149	1	2,345	153	22,649	5,991	155,751
Changes during period							
Dividends of surplus							(3,394)
Profit attributable to owners of parent							14,459
Purchase of treasury shares							(9,104)
Disposal of treasury shares							8
Purchase of shares of consolidated subsidiaries							(125)
Change in scope of equity method							(194)
Net changes in items other than shareholders' equity	2,240	(1)	1,485	617	4,342	1,150	5,492
Total changes during period	2,240	(1)	1,485	617	4,342	1,150	7,141
Balance at end of period	22,389	(0)	3,831	770	26,991	7,141	162,893

Consolidated statement of changes in equity

Fiscal year ended September 30, 2025

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	5,934	8,426	127,354	(12,954)	128,760
Changes during period					
Dividends of surplus			(4,206)		(4,206)
Profit attributable to owners of parent			13,228		13,228
Purchase of treasury shares				(1,998)	(1,998)
Disposal of treasury shares		3		8	11
Purchase of shares of consolidated subsidiaries					-
Change in scope of equity method					-
Net changes in items other than shareholders' equity					
Total changes during period	-	3	9,022	(1,990)	7,035
Balance at end of period	5,934	8,429	136,376	(14,944)	135,795

	Accumulated other comprehensive income					Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	22,389	(0)	3,831	770	26,991	7,141	162,893
Changes during period							
Dividends of surplus							(4,206)
Profit attributable to owners of parent							13,228
Purchase of treasury shares							(1,998)
Disposal of treasury shares							11
Purchase of shares of consolidated subsidiaries							-
Change in scope of equity method							-
Net changes in items other than shareholders' equity	5,520	1	(434)	1,145	6,233	851	7,085
Total changes during period	5,520	1	(434)	1,145	6,233	851	14,120
Balance at end of period	27,910	0	3,396	1,916	33,224	7,993	177,013

Consolidated statement of cash flows

(Millions of yen)

	Fiscal year ended September 30, 2024	Fiscal year ended September 30, 2025
Cash flows from operating activities		
Profit before income taxes	23,346	20,669
Depreciation	5,460	5,775
Amortization of goodwill	464	456
Impairment losses	943	91
Increase (decrease) in allowance for doubtful accounts	(14)	58
Increase (decrease) in provision for retirement benefits for directors (and other officers)	(156)	(12)
Increase (decrease) in provision for bonuses	97	107
Increase (decrease) in provision for bonuses for directors (and other officers)	(22)	11
Decrease (increase) in retirement benefit asset	(251)	(256)
Increase (decrease) in retirement benefit liability	71	62
Interest and dividend income	(1,224)	(1,229)
Interest expenses	305	274
Foreign exchange losses (gains)	(2)	(9)
Share of loss (profit) of entities accounted for using equity method	(80)	(45)
Loss (gain) on sale of investment securities	(5,917)	(677)
Loss (gain) on valuation of investment securities	333	-
Loss on valuation of investments in capital	-	42
Loss (gain) on sale of property, plant and equipment	(241)	(107)
Loss on retirement of property, plant and equipment	161	31
Insurance claim income	-	(11)
Subsidy income	(16)	(66)
Loss on cancellation of leases	0	0
Loss on abandonment of inventories	13	57
Loss on disaster	16	-
Loss on business restructuring	57	-
Decrease (increase) in trade receivables	18,492	(8,447)
Decrease (increase) in inventories	(2,052)	(3,200)
Increase (decrease) in trade payables	(9,749)	(1,035)
Decrease (increase) in investments in leases	720	728
Other, net	260	(1,250)
Subtotal	31,015	12,015
Interest and dividends received	1,216	1,313
Interest paid	(305)	(274)
Income taxes paid	(5,984)	(8,997)
Proceeds from insurance income	-	11
Payments associated with disaster loss	(15)	(0)
Payments for business restructuring	(57)	-
Net cash provided by (used in) operating activities	25,868	4,068

	Fiscal year ended September 30, 2024	Fiscal year ended September 30, 2025
Cash flows from investing activities		
Payments into time deposits	(486)	(292)
Proceeds from withdrawal of time deposits	1,643	491
Proceeds from redemption of securities	-	500
Purchase of property, plant and equipment	(6,974)	(11,915)
Proceeds from sale of property, plant and equipment	31	35
Purchase of intangible assets	(1,641)	(3,237)
Payments for retirement of property, plant and equipment	(118)	(21)
Payments for asset retirement obligations	-	(1)
Subsidies received	5	66
Purchase of investment securities	(1,639)	(1,656)
Proceeds from sale of investment securities	6,909	838
Proceeds from redemption of investment securities	500	500
Proceeds from distributions from investment partnerships	-	3
Purchase of investment property	(29)	(12)
Proceeds from sale of investment property	228	29
Loan advances	(416)	(300)
Proceeds from collection of loans receivable	464	416
Payments of leasehold deposits	(98)	(57)
Proceeds from refund of leasehold deposits	125	9
Purchase of shares of subsidiaries resulting in change in scope of consolidation	(2,195)	(273)
Net cash provided by (used in) investing activities	(3,692)	(14,876)
Cash flows from financing activities		
Proceeds from long-term borrowings	407	-
Repayments of long-term borrowings	(158)	(162)
Net increase (decrease) in short-term borrowings	(1,378)	(283)
Purchase of treasury shares	(9,127)	(2,003)
Dividends paid	(3,394)	(4,206)
Dividends paid to non-controlling interests	(184)	(183)
Purchase of shares of subsidiaries not resulting in change in scope of consolidation	(322)	-
Repayments of finance lease liabilities	(1,494)	(1,567)
Net cash provided by (used in) financing activities	(15,654)	(8,406)
Effect of exchange rate change on cash and cash equivalents	194	(120)
Net increase (decrease) in cash and cash equivalents	6,716	(19,334)
Cash and cash equivalents at beginning of period	83,491	90,268
Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation	61	-
Cash and cash equivalents at end of period	90,268	70,934

Balance sheet

(Millions of yen)

	As of September 30, 2024	As of September 30, 2025
Assets		
Current assets		
Cash and deposits	83,342	65,442
Notes receivable - trade	467	433
Accounts receivable - trade	113,145	122,271
Investments in leases	728	736
Securities	500	1,000
Merchandise and finished goods	19,688	22,208
Raw materials and supplies	35	36
Advance payments to suppliers	61	64
Prepaid expenses	780	839
Accounts receivable - other	2,220	2,123
Short-term loans receivable	4,548	2,910
Other	499	575
Allowance for doubtful accounts	(550)	(554)
Total current assets	225,468	218,088
Non-current assets		
Property, plant and equipment		
Buildings	15,447	14,628
Structures	649	602
Machinery and equipment	564	590
Vehicles	0	0
Tools, furniture and fixtures	574	497
Land	23,540	32,457
Leased assets	1,095	1,262
Construction in progress	1,442	2,877
Total property, plant and equipment	43,312	52,916
Intangible assets		
Software	5,367	6,737
Leased assets	68	47
Telephone subscription right	28	28
Total intangible assets	5,465	6,814
Investments and other assets		
Investment securities	51,740	59,502
Shares of subsidiaries and associates	20,941	21,668
Investments in capital	188	104
Investments in capital of subsidiaries and associates	85	85
Long-term loans receivable	599	509
Guarantee deposits	946	977
Leasehold deposits	2,190	2,237
Construction assistance fund receivables	28	1
Real estate for investment	1,474	1,629
Prepaid pension costs	2,699	2,955
Investments in leases	9,475	8,739
Other	1,346	1,252
Allowance for doubtful accounts	(519)	(451)
Total investments and other assets	91,198	99,212
Total non-current assets	139,976	158,942
Total assets	365,444	377,031

	As of September 30, 2024	As of September 30, 2025
Liabilities		
Current liabilities		
Accounts payable - trade	174,970	176,787
Lease liabilities	1,201	1,267
Accounts payable - other	7,846	7,944
Accrued expenses	177	191
Income taxes payable	4,356	1,749
Accrued consumption taxes	539	79
Advances received	4	5
Deposits received	12,736	12,162
Unearned revenue	28	37
Provision for bonuses	1,119	1,194
Provision for bonuses for directors (and other officers)	59	67
Other	1	-
Total current liabilities	203,040	201,487
Non-current liabilities		
Long-term borrowings	334	345
Lease liabilities	7,232	6,555
Deferred tax liabilities	8,354	11,268
Provision for retirement benefits	3,909	3,933
Allowance for investment loss	90	-
Asset retirement obligations	103	104
Other	2,302	2,267
Total non-current liabilities	22,327	24,474
Total liabilities	225,367	225,961
Net assets		
Shareholders' equity		
Share capital	5,934	5,934
Capital surplus		
Legal capital surplus	8,806	8,806
Other capital surplus	-	3
Total capital surplus	8,806	8,809
Retained earnings		
Legal retained earnings	889	889
Other retained earnings		
Reserve for tax purpose reduction entry of non-current assets	850	829
General reserve	105,500	105,500
Retained earnings brought forward	9,738	17,603
Total retained earnings	116,977	124,822
Treasury shares	(12,954)	(14,944)
Total shareholders' equity	118,763	124,620
Valuation and translation adjustments		
Valuation difference on available-for-sale securities	21,314	26,448
Deferred gains or losses on hedges	(0)	0
Total valuation and translation adjustments	21,313	26,448
Total net assets	140,077	151,069
Total liabilities and net assets	365,444	377,031

Statement of income

(Millions of yen)

	Fiscal year ended September 30, 2024	Fiscal year ended September 30, 2025
Operating revenue		
Net sales	686,293	708,723
Other operating revenue	23,656	24,713
Total operating revenue	709,949	733,436
Operating costs		
Cost of sales	636,481	656,534
Other costs	19,907	20,401
Total operating costs	656,388	676,936
Gross profit	49,811	52,188
Operating gross profit	53,561	56,500
Selling, general and administrative expenses		
Transportation costs	19,870	20,825
Advertising expenses	29	52
Travel and transportation expenses	391	446
Provision of allowance for doubtful accounts	(4)	1
Remuneration for directors (and other officers)	191	179
Employees' salaries and allowances	6,762	7,230
Provision for bonuses	1,067	1,150
Provision for bonuses for directors (and other officers)	59	67
Retirement benefit expenses	387	327
Share-based payment expenses	8	11
Welfare expenses	1,420	1,494
Entertainment expenses	135	147
Communication expenses	72	77
Utilities expenses	281	299
Supplies expenses	72	73
Taxes and dues	976	894
Depreciation	2,706	2,794
Repair expenses	302	257
Insurance expenses	68	65
Rent expenses	2,147	2,206
Information system cost	2,587	3,017
Miscellaneous expenses	592	611
Total selling, general and administrative expenses	40,128	42,233
Operating profit	13,433	14,266

	Fiscal year ended September 30, 2024	Fiscal year ended September 30, 2025
Non-operating income		
Interest income	112	201
Dividend income	1,222	1,215
Reversal of allowance for doubtful accounts	68	62
Rental income from real estate	523	556
Electricity sale income	119	123
Miscellaneous income	335	305
Total non-operating income	2,382	2,465
Non-operating expenses		
Interest expenses	43	54
Foreign exchange losses	1	20
Rental expenses on real estate	268	282
Electricity sale expenses	42	42
Miscellaneous losses	47	17
Total non-operating expenses	402	416
Ordinary profit	15,412	16,315
Extraordinary income		
Gain on sale of non-current assets	222	25
Gain on sale of investment securities	5,933	677
Subsidy income	5	66
Total extraordinary income	6,161	769
Extraordinary losses		
Impairment losses	-	3
Loss on disaster	16	-
Loss on sale and retirement of non-current assets	133	4
Loss on sale of investment securities	16	-
Loss on valuation of investment securities	333	-
Loss on valuation of investments in capital	-	42
Loss on valuation of shares of subsidiaries and associates	1,606	-
Provision of allowance for investment loss	90	-
Loss on cancellation of leases	-	0
Loss on business restructuring	25	-
Total extraordinary losses	2,221	50
Profit before income taxes	19,352	17,035
Income taxes - current	6,364	4,830
Income taxes - deferred	(5)	154
Total income taxes	6,359	4,984
Profit	12,993	12,050

Statement of changes in equity

Fiscal year ended September 30, 2024

(Millions of yen)

	Shareholders' equity										
	Share capital	Capital surplus			Retained earnings					Treasury shares	Total shareholders' equity
		Legal capital surplus	Other capital surplus	Total capital surplus	Legal retained earnings	Other retained earnings			Total retained earnings		
						Reserve for tax purpose reduction entry of non-current assets	General reserve	Retained earnings brought forward			
Balance at beginning of period	5,934	8,806	-	8,806	889	860	105,500	1,122	108,372	(3,859)	119,252
Changes during period											
Reversal of reserve for tax purpose reduction entry of non-current assets						(10)		10	-		-
Dividends of surplus								(3,394)	(3,394)		(3,394)
Profit								12,993	12,993		12,993
Purchase of treasury shares										(9,104)	(9,104)
Disposal of treasury shares								(0)	(0)	9	8
Decrease by corporate division - split-off type								(992)	(992)		(992)
Net changes in items other than shareholders' equity											
Total changes during period	-	-	-	-	-	(10)	-	8,615	8,605	(9,094)	(489)
Balance at end of period	5,934	8,806	-	8,806	889	850	105,500	9,738	116,977	(12,954)	118,763

	Accumulated other comprehensive income			Total net assets
	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Total valuation and translation adjustments	
Balance at beginning of period	19,270	0	19,271	138,523
Changes during period				
Reversal of reserve for tax purpose reduction entry of non-current assets				-
Dividends of surplus				(3,394)
Profit				12,993
Purchase of treasury shares				(9,104)
Disposal of treasury shares				8
Decrease by corporate division - split-off type				(992)
Net changes in items other than shareholders' equity	2,043	(1)	2,042	2,042
Total changes during period	2,043	(1)	2,042	1,553
Balance at end of period	21,314	(0)	21,313	140,077

Statement of changes in equity

Fiscal year ended September 30, 2025

(Millions of yen)

(Amounts in yen)

	Shareholders' equity										
	Share capital	Capital surplus			Retained earnings					Treasury shares	Total shareholders' equity
		Legal capital surplus	Other capital surplus	Total capital surplus	Legal retained earnings	Other retained earnings			Total retained earnings		
						Reserve for tax purpose reduction entry of non-current assets	General reserve	Retained earnings brought forward			
Balance at beginning of period	5,934	8,806	-	8,806	889	850	105,500	9,738	116,977	(12,954)	118,763
Changes during period											
Reversal of reserve for tax purpose reduction entry of non-current assets						(20)		20	-		-
Dividends of surplus								(4,206)	(4,206)		(4,206)
Profit								12,050	12,050		12,050
Purchase of treasury shares										(1,998)	(1,998)
Disposal of treasury shares			3	3					-	8	11
Decrease by corporate division - split-off type									-		-
Net changes in items other than shareholders' equity											
Total changes during period	-	-	3	3	-	(20)	-	7,864	7,844	(1,990)	5,857
Balance at end of period	5,934	8,806	3	8,809	889	829	105,500	17,603	124,822	(14,944)	124,620

	Accumulated other comprehensive income			Total net assets
	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Total valuation and translation adjustments	
Balance at beginning of period	21,314	(0)	21,313	140,077
Changes during period				
Reversal of reserve for tax purpose reduction entry of non-current assets				-
Dividends of surplus				(4,206)
Profit				12,050
Purchase of treasury shares				(1,998)
Disposal of treasury shares				11
Decrease by corporate division - split-off type				-
Net changes in items other than shareholders' equity	5,133	1	5,134	5,134
Total changes during period	5,133	1	5,134	10,992
Balance at end of period	26,448	0	26,448	151,069

(Notes on segment information, etc.)

Segment Information

1. Overview of Reporting Segments

The Company's reporting segments are those of the Company's constituent units for which segregated financial information is available and is subject to periodic review by the Board of Directors in order to determine the allocation of management resources and evaluate performance.

The Group is comprised of multiple businesses, including the room temperature distribution business, the low-temperature distribution business, and the alcoholic beverage distribution business, and the Company and its consolidated subsidiaries operate as independent management units.

The Company's reporting segments are divided into four reporting segments: "Room Temperature Distribution," "Cold Distribution," and "Alcoholic Beverage Distribution," as well as "Overseas Business," which is an aggregation of overseas subsidiaries that have become increasingly important.

The Room Temperature Distribution Business sells instant goods (including canned goods and retorts), dry goods, grains, beverages, luxury goods, seasonings, etc., the Low-Temperature Distribution Business sells refrigerated products, and the Alcoholic Beverages Distribution Business sells alcoholic beverages. The "Overseas Business" is based overseas and is mainly engaged in the "room temperature distribution business".

2. Method of calculating the amount of operating income, profit or loss, assets, liabilities and other items for each reporting segment

The method of accounting for the reported business segments is generally the same as described in the "Fundamental Important Matters for the Preparation of Consolidated Financial Statements".

Profit in the reporting segment is a figure based on operating income.

Internal revenues and transfers between segments are based on prevailing market prices.

In addition, in the current fiscal year, the "Accounting Standards for Corporate Tax, Inhabitant Tax, and Business Tax" were applied from the beginning of the fiscal year, and the figures for the previous fiscal year are the figures after retroactive application.

3. Information on the amount of operating income, profit or loss, assets, liabilities, and other items for each reporting segment

The previous fiscal year (October 1, 2023 to September 30, 2024)

(Millions of yen)

	Reportable segments					Other (Note) 1	Total	Adjustment amount (Note) 2	Amount recorded in consolidated financial statements (Note)3
	Processed foods business	Frozen and chilled business	Alcoholic beverages business	Overseas business	Total				
Operating revenue									
Sales revenue to external customers	716,628	114,300	245,170	89,328	1,165,428	4,405	1,169,834	-	1,169,834
Internal operating revenue or transfers between segments	386	64	40	-	491	7,520	8,011	(8,011)	-
Total	717,015	114,364	245,211	89,328	1,165,919	11,925	1,177,845	(8,011)	1,169,834
Segment profit (loss)	13,029	1,283	1,974	(203)	16,083	514	16,598	258	16,856
Segment Assets	365,936	25,911	54,114	37,942	483,904	13,756	497,660	(42,972)	454,688
Segment Debt	227,288	20,662	44,696	12,762	305,410	1,694	307,105	(15,309)	291,795
Other items									
Depreciation	4,187	52	150	520	4,911	549	5,460	-	5,460
Impairment losses	-	-	-	943	943	-	943	-	943
Amortization of goodwill	-	-	-	464	464	-	464	-	464
Investments in entities accounted for using equity method	266	-	-	-	266	764	1,030	-	1,030
Increase in property, plant and equipment and intangible assets	8,229	10	333	477	9,051	329	9,381	-	9,381

Note: 1 The "Other" category refers to business segments that are not included in the reporting segments, and are primarily the logistics business.

2 The adjustment amounts are as follows:

(1) The adjusted amount of 258 million yen for segment profit or loss (loss) is the amount of inter-segment transaction elimination.

(2) The amount of adjustment for segment assets of (42,972) million yen is the amount of inter-segment transaction elimination.

(3) The adjustment amount of segment liabilities of (15,309) million yen is the amount of inter-segment transaction elimination.

(4) Depreciation includes the amount of amortization related to long-term prepaid expenses.

3 Segment profit or loss (loss) is adjusted for operating income in the consolidated statements of income.

	Reportable segments					Other (Note) 1	Total	Adjustment amount (Note) 2	Amount recorded in consolidated financial statements (Note)3
	Processed foods business	Frozen and chilled business	Alcoholic beverages business	Overseas business	Total				
Operating revenue									
Sales revenue to external customers	741,260	117,837	254,659	95,746	1,209,504	4,760	1,214,265	-	1,214,265
Internal operating revenue or transfers between segments	451	57	39	-	548	7,792	8,341	(8,341)	-
Total	741,712	117,895	254,698	95,746	1,210,053	12,553	1,222,606	(8,341)	1,214,265
Segment Profit	14,353	1,325	1,631	196	17,507	511	18,018	162	18,180
Segment Assets	379,473	27,743	51,801	35,767	494,785	14,069	508,854	(42,528)	466,325
Segment Debt	228,427	21,308	41,482	10,405	301,623	1,819	303,442	(14,130)	289,312
Other items									
Depreciation	4,307	40	294	555	5,197	577	5,775	-	5,775
Impairment losses	3	-	-	88	91	-	91	-	91
Amortization of goodwill	-	-	-	456	456	-	456	-	456
Investments in entities accounted for using equity method	292	-	-	-	292	781	1,074	-	1,074
Increase in property, plant and equipment and intangible assets	15,096	12	271	404	15,786	273	16,059	-	16,059

Note: 1 The "Other" category refers to business segments that are not included in the reporting segments, and are primarily the logistics business.

2 The adjustment amounts are as follows:

- (1) The adjusted amount of segment profit of 162 million yen is the amount of inter-segment transaction elimination.
- (2) The amount of adjustment for segment assets of (42,528) million yen is the amount of inter-segment transaction elimination.
- (3) The adjustment amount of segment liabilities of (14,130) million yen is the amount of inter-segment transaction elimination.
- (4) Depreciation includes the amount of amortization related to long-term prepaid expenses.

3 Segment profit is adjusted to operating income in the consolidated statements of income.

Related Information

The previous fiscal year (October 1, 2023 to September 30, 2024)

1. Product and Service Information

Similar information is included in the segment information, so it is omitted.

2. Regional Information

(1) Operating revenue

Since the operating revenue to external customers in Japan exceeds 90% of the operating revenue in the consolidated statements of income, the description is omitted.

(2) Property, plant and equipment

The amount of property, plant and equipment located in Japan exceeds 90% of the amount of property, plant and equipment on the consolidated balance sheet, so the description is omitted.

3. Information per main customer

There is no operating revenue to a specific customer, which accounts for more than 10% of operating revenue in the consolidated income statement.

The current fiscal year (October 1, 2024 to September 30, 2025)

1. Product and Service Information

Similar information is included in the segment information, so it is omitted.

2. Regional Information

(1) Operating revenue

Since the operating revenue to external customers in Japan exceeds 90% of the operating revenue in the consolidated statements of income, the description is omitted.

(2) Property, plant and equipment

The amount of property, plant and equipment located in Japan exceeds 90% of the amount of property, plant and equipment on the consolidated balance sheet, so the description is omitted.

3. Information per main customer

There is no operating revenue to a specific customer, which accounts for more than 10% of operating revenue in the consolidated income statement.

Information on impairment losses on fixed assets by reporting segment
The previous fiscal year (October 1, 2023 to September 30, 2024)

(Millions of yen)

	Processed foods business	Frozen and chilled business	Alcoholic beverages business	Overseas business	Other	Unallocated amounts and elimination	Total
Impairment losses	-	-	-	943	-	-	943

The current fiscal year (October 1, 2024 to September 30, 2025)

(Millions of yen)

	Processed foods business	Frozen and chilled business	Alcoholic beverages business	Overseas business	Other	Unallocated amounts and elimination	Total
Impairment losses	3	-	-	88	-	-	91

Information on amortization and unamortized balances of goodwill by reporting segment
The previous fiscal year (October 1, 2023 to September 30, 2024)

(Millions of yen)

	Processed foods business	Frozen and chilled business	Alcoholic beverages business	Overseas business	Other	Unallocated amounts and elimination	Total
Depreciation for the period	-	-	-	464	-	-	464
Balance at the end of the current fiscal year	-	-	-	1,617	-	-	1,617

The current fiscal year (October 1, 2024 to September 30, 2025)

(Millions of yen)

	Processed foods business	Frozen and chilled business	Alcoholic beverages business	Overseas business	Other	Unallocated amounts and elimination	Total
Depreciation for the period	-	-	-	456	-	-	456
Balance at the end of the current fiscal year	-	-	-	1,087	-	-	1,087

Information on Negative Goodwill Accrual Gains by Reporting Segment
The previous fiscal year (October 1, 2023 to September 30, 2024)
Not applicable.
The current fiscal year (October 1, 2024 to September 30, 2025)
Not applicable.